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FLORIDA/FOREIGN LIMITED LIABILITY CO.

DOUBLE B EQUINE TRANSPORT LLC

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6/16/2008

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Liability Company is: DOUBLE B EQUINE TRANSPORT LLC (Must end with the words "Limited Liability Company, "L.L.C.," or "LLC.") ARTICLE II - Address: The mailing address and street address of the principal office of the Limited Liability Company is: Principal Office Address: Mailing Address: 4200 SW 166TH CT FID 4300 8W 186TH CT PD OCALA, FL 3/481 OCALA, FL 34481 ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature; (The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business ontity with an active Florida registration.) The name and the Florida street address of the registered agent are: PAMELA ZAREM Name 4300 SW 166TH CT RD Florida street address (P.O. Box NOT acceptable) 3 € OCALA, FL 34481 City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Registered Agent's Signature (REQUIRED)

(CONTINUED)
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ARTICLE IV-Manager(s) or Managing Member(s): The name and address of each Manager or Managing Member is as follows: Title: Name and Address: "MGR" = Managor "MGRM" = Managing Member PAMELA ZAREM MGRM 4300 SW 166TH CT RD OGALA, FL 34481 (Use attachment if necessary) ARTICLE V: Effective date, if other than the date of filling: 06/13/2008 (If an effective date is listed, the date must be specific and cannot be more than five business days prior to or 90 days after the date of filing.) REQUIRED SIGNATURE: Signature of a member or an authorized representative of a member. (In accordance with section 608,408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjuty

that the facts stated herein are true.)

Typed or printed name of signee

PAMELA ZAREM