

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L08000057784
FILED 8:00 AM
June 11, 2008
Sec. Of State
gharvey**

Article I

The name of the Limited Liability Company is:

LUBY'S BEAUTY SALOON & SPA LLC

Article II

The street address of the principal office of the Limited Liability Company is:

11699 SW 153 PLACE
MIAMI, FL. 33196

The mailing address of the Limited Liability Company is:

11699 SW 153 PLACE
MIAMI, FL. 33196

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

AMIR M KHAN
11699 DW 153 PLACE
MIAMI, FL. 33196

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: AMIR M KHAN

Article V

The name and address of managing members/managers are:

Title: MGRM
AMIR M KHAN
11699 SW 153 PLACE
MIAMI, FL. 33196

Title: MGRM
LUBNA S KHAN
11699 SW 153 PLACE
MIAMI, FL. 33196

Signature of member or an authorized representative of a member

Signature: A RAY CIENFUEGOS CPA

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