

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L08000052332
FILED 8:00 AM
May 27, 2008
Sec. Of State
ncausseaux

Article I

The name of the Limited Liability Company is:

NOVEDIA AMERICAS LLC

Article II

The street address of the principal office of the Limited Liability Company is:

1680 MICHIGAN AVENUE
SUITE 914
MIAMI BEACH, FL. US 33140

The mailing address of the Limited Liability Company is:

1680 MICHIGAN AVENUE
SUITE 914
MIAMI BEACH, FL. US 33140

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

JADE ASSOCIATES MIAMI INC
100 N BISCAYNE BLVD
SUITE 500
MIAMI, FL. 33132

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: OLIVIER SUREAU

Article V

The name and address of managing members/managers are:

Title: MGR
TOMAS NORES
1680 MICHIGAN AVENUE SUITE 914
MIAMI BEACH, FL. 33140 US

Title: MGRM
NOVEDIA USA CORP
1680 MICHIGAN AVENUE SUITE 914
MIAMI BEACH, FL. 33140 US

Title: MGRM
EXECUTIVE TECHNOLOGY PARTNERS LLC
1680 MICHIGAN AVENUE SUITE 914
MIAMI BEACH, FL. 33140 US

Signature of member or an authorized representative of a member

Signature: OLIVIER SUREAU

L08000052332
FILED 8:00 AM
May 27, 2008
Sec. Of State
ncausseaux