

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L08000049489
FILED 8:00 AM
May 19, 2008
Sec. Of State
Isellers**

Article I

The name of the Limited Liability Company is:

M & E FORWARD HOLDINGS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

5801 COLLINS AVENUE
#1400
MIAMI BEACH, FL. 33140

The mailing address of the Limited Liability Company is:

5801 COLLINS AVENUE
#1400
MIAMI BEACH, FL. 33140

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

PAUL M KADE
9200 SOUTH DADELAND BOULEVARD
SUITE 400
MIAMI, FL. 33156

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: PAUL M. KADE

Article V

The name and address of managing members/managers are:

Title: MGRM
ERNEST G ROBERTSON
5801 COLLINS AVENUE, #1400
MIAMI BEACH, FL. 33140 US

Title: MGRM
ELIZABETE P ROBERTSON
5801 COLLINS AVENUE, #1400
MIAMI BEACH, FL. 33140 US

Title: MGRM
MONTGOMERY WARD
643 CHELTON HILLS DRIVE
ELKINS PARK, PA. 19027 US

Title: MGRM
MICHELLE WARD
643 CHELTON HILLS DRIVE
ELKINS PARK, PA. 19027 US

Article VI

The effective date for this Limited Liability Company shall be:

05/16/2008

Signature of member or an authorized representative of a member

Signature: PAUL M. KADE

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