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TALLAHASSEE, FLORIDA

FLORIDA/FOREIGN LIMITED LIABILITY CO.

DA MATTA MOTOR SPORTS, LLC

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G. MCLEOD

MAY - 7 2008

EXAMINER

ARTICLES OF ORGANIZATION
FOR FLORIDA LIMITED LIABILITY COMPANY
OF
DA MATTA MOTOR SPORTS, LLC

The undersigned files these Articles of Organization in order to form a Limited Liability Company under the laws of the State of Florida.

ARTICLE I - Name

The name of the Limited Liability Company is:

DA MATTA MOTOR SPORTS, LLC

ARTICLE II - Principal Office Address

The mailing address and street address of the principal office of the Limited Liability Company is:

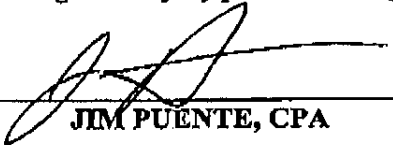
**161 Crandon Boulevard, Apt 317
Key Biscayne, Florida 33149**

**ARTICLE III - Registered Agent, Registered Office, &
Registered Agent's Signature**

The name and the Florida street address of the registered agent is:

**Jim Puente, CPA
11120 N. Kendall Drive, Suite 200
Miami, Florida 33176**

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


JIM PUENTE, CPA

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DIVISION OF CORPORATION

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ARTICLE IV – Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

**Cristiano da Matta
161 Crandon Boulevard, Apt 317
Key Biscayne, Florida 33149**

IN WITNESS WHEREOF the undersigned, being and constituting the Managing Partner of the Company, does hereby execute and file these Articles of Organization and declare and certify that the facts herein stated are true this 5th day of MAY, 2008.

X 

CRISTIANO DA MATTA