

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L08000043237  
FILED 8:00 AM  
April 30, 2008  
Sec. Of State  
mthomas

**Article I**

The name of the Limited Liability Company is:  
NORTH AMERICAN PORT INFRASTRUCTURE, LLC.

**Article II**

The street address of the principal office of the Limited Liability Company is:  
2604 ALAMANDA COURT  
FORT LAUDERDALE, FL. US 33301

The mailing address of the Limited Liability Company is:  
2604 ALAMANDA COURT  
FORT LAUDERDALE, FL. US 33301

**Article III**

The purpose for which this Limited Liability Company is organized is:  
DEVELOPMENT AND ACQUISITION OF PORT RELATED ASSETS.

**Article IV**

The name and Florida street address of the registered agent is:  
AMERICAN SAFETY COUNCIL, INC.  
5125 ADANSON ST.  
SUITE 500  
ORLANDO, FL. 32804

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LAURA REGIER

## **Article V**

The name and address of managing members/managers are:

Title: MGRM  
KENNETH PARKINSON  
2604 ALAMANDA COURT  
FORT LAUDERDALE, FL. 33301 US

Title: MGRM  
JAN BERG-ANDREASSEN  
6610 BENT TRAIL DR  
CORPUS CHRISTI, TX. 78413 US

Title: MGRM  
DOLORES BETZ  
9432 BOCA RIVER CIRCLE  
BOCA RATON, FL. 33434 US

Title: MGRM  
BRUCE MCCLELLAN  
1021 WOODLAWN AVENUE  
PLAINFIELD, NJ. 07060 US

## **Article VI**

The effective date for this Limited Liability Company shall be:

04/29/2008

Signature of member or an authorized representative of a member

Signature: KENNETH PARKINSON

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