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SECRETARY OF STATE

## **COVER LETTER**

TO:	Registration S Division of Co			
SUBJEC	ст: <u>Se<i>e</i>r</u>	NCBR MANAGEMEN (Name of Limi	T SOLUTIONS, LLC ted Liability Company)	•
The encl	osed Articles of	Organization and fee(s) are	submitted for filing.	
Please re	turn all correspo	ondence concerning this ma	tter to the following:	
_	BE	CKY SPENCER	(Name of Dayson)	
		-	(Name of Person)	
_	56	PENCER MANAGEM	ENT SOLUTIONS, L.L.	TALLA
		_		A A
	45	03 BARRON RO	40	24 ARY SSE
			(Address)	- T
	GRI	ACEVILLE FLORI	DA 32440	P D. C
_		REVILLE, FLORI	ty/State and Zip Code)	
		concerning this matter, pleas		Porc
	(Name	of Person)	at ( <u>850</u> ) <u>726 - C</u> (Area Code & Daytime Te	lephone Number)
Enclosed	d is a check for	r the following amount:		
]\$125.00	Filing Fee [	\$130.00 Filing Fee & Certificate of Status	\$155.00 Filing Fee & Certified Copy (additional copy is enclosed)	\$160.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)
		Mailing Address Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314	Street/Courier Address Registration Section Division of Corporation Clifton Building 2661 Executive Center ( Tallahassee, FL 32301	s

## ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Liability Company is:
SPENCER MANAGEMENT SOLUTIONS LLC.  (Must end with the words "Limited Liability Company, "L.L.C.," or "LLC.")
ARTICLE II - Address: The mailing address and street address of the principal office of the Limited Liability Company is
Principal Office Address: Mailing Address:
4503 BARRON ROAD  GRACEVILLE, FL 32440  GRACEVILLE, FL 32440  GRACEVILLE, FL 32440
ARTICLE III - Registered Agent, Registered Office, & Registered Agent s Signature: (The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business entity with an active Florida registration.)
The name and the Florida street address of the registered agent are:
Name Name  VA SOS BARRON ROAD
4 503 BARRON RUAD  Florida street address (P.O. Box NOT acceptable)
City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

Registered Agent's Signature (REQUIRED)

(CONTINUED)
Page 1 of 2

ARTICLE IV- Manager(s) or Managing Member(s):
The name and address of each Manager or Managing Member is as follows:

Title: "MGR" = Manager "MGRM" = Managing Member	Name and Address:			
MGR	RERECCA L. SPENCER 4503 BARRON ROAD GRACEVILLE, FL 32440			
MGRM	BRANDON J. SPENCER 450B BARRON ROAD GRACEVILLE FL 32440			
	ZOOD NAR SECRET			
	24 P 12 SSEE F.0.0			
(Use attachment if necessary)	34 RIDA			
ARTICLE V: Effective date, if other than the (If an effective date is listed, the date must be to or 90 days after the date of filing.)  REQUIRED SIGNATURE:	date of filing: (OPTIONAL) e specific and cannot be more than five business days price			
	CCA L. Spencer r or an authorized representative of a member.			
of this document consti	(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)			
REBECCA L. SPENCER Typed or printed name of signee				

Filing Fees:

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)