

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L08000030421
FILED 8:00 AM
March 25, 2008
Sec. Of State
gmcleod

Article I

The name of the Limited Liability Company is:

J & R TRANSPORTATION SERVICES, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

20835 NW 2ND AVENUE
MIAMI GARDENS, FL. 33169

The mailing address of the Limited Liability Company is:

20835 NW 2ND AVENUE
MIAMI GARDENS, FL. 33169

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

COTRA ENTERPRISES
20835 NW 2ND AVENUE
MIAMI GARDENS, FL. 33169

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JEAN N. LAGUERRE

Article V

The name and address of managing members/managers are:

Title: MGR
JEAN N LAGUERRE
20835 NW 2ND AVENUE
MIAMI GARDENS, FL. 33169

Title: MRG
ROOSEVELT PAUL
20835 NW 2ND AVENUE
MIAMI GARDENS, FL. 33169

Title: MGR
JOHNNY TERCIUS
20835 NW 2ND AVENUE
MIAMI GARDENS, FL. 33169

Article VI

The effective date for this Limited Liability Company shall be:

03/21/2008

Signature of member or an authorized representative of a member

Signature: JEAN N. LAGUERRE

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