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Florida Department of State  
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To: Division of Corporations  
Fax Number : (850) 617-6383

From: Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 634-3694  
Fax Number : (305) 633-9696

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## FLORIDA/FOREIGN LIMITED LIABILITY CO.

madcol, l.l.c.

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ARTICLES OF ORGANIZATION  
FOR  
MADCOL, L.L.C.,  
A FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - NAME

The name of the Limited Liability Company is: MADCOL, L.L.C.

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

1900 North Bayshore Drive, Unit 1714, Miami, Florida 33132

ARTICLE III - REGISTERED AGENT, REGISTERED  
OFFICE, & REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the registered agent:  
Lisette Pie Salazar, Esq.  
200 Crandon Blvd., Suite 311  
Key Biscayne, Florida 33149

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

  
\_\_\_\_\_  
Lisette Pie Salazar, Esq.

This instrument prepared by:  
Lisette Pie Salazar, Esq.  
Florida Bar No. 0977410  
200 Crandon Blvd., Suite 311  
Key Biscayne, Florida 33149

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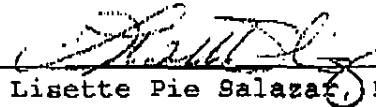
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ARTICLE IV - MANAGEMENT

The Limited Liability Company is to be managed by one or more manager(s) and is, therefore, a manager-managed company. The name and address of the persons who will serve as the initial Managers are:

Jorge Loaiza Tabares  
1900 North Bayshore Drive  
Unit 1714  
Miami, Florida 33132

Jose Antonio Solorzano Perez  
1900 North Bayshore Drive  
Unit 1714  
Miami, Florida 33132



Lisette Pie Salazar, Esq.  
Authorized Representative of a Member

(In accordance with section 608.408  
Florida Statutes, the execution of  
document constitutes an affirmation under  
the penalties of perjury that the facts  
stated herein are true.)

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