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Florida Department of State  
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To:

Division of Corporations  
Fax Number : (850) 617-6383

From:

Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 634-3694  
Fax Number : (305) 633-9696

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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## FLORIDA/FOREIGN LIMITED LIABILITY CO.

nor crane (usa), llc

Certificate of Status	0
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**ARTICLES OF ORGANIZATION OF  
NOR CRANE (USA), LLC**

The undersigned, being authorized to execute and file these Articles of Organization, hereby certifies that:

**ARTICLE I - Name:**

The name of the limited liability company (hereinafter referred to as the "Company") is:

**NOR CRANE (USA), LLC**

**ARTICLE II - Address:**

The mailing address and street address of the principal office of the Company is:

Yacht Harbour  
2901 South Bayshore Drive, #3F  
Coconut Grove, Florida 33133

**ARTICLE III - Registered Agent:**

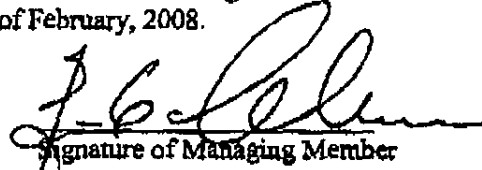
MARVIN KURZBAN, ESQ.  
2650 S.W. 27<sup>TH</sup> AVENUE  
SECOND FLOOR  
MIAMI, FLORIDA 33133

**ARTICLE IV - Management:**

The Company is to be managed by the member and is therefore a:

**MEMBER-MANAGED COMPANY**

IN WITNESS WHEREOF, I have signed these Articles of Organization and acknowledged them to be my act this 8 day of February, 2008.

  
Signature of Managing Member

(In accordance with Section 608.408(3), Florida Statute, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Jan Erik Andersen  
Typed or printed name of signer

**ARTICLES OF ORGANIZATION  
NOR CRANE (USA), LLC**

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**CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED  
OFFICE OF NOR CRANE (USA), LLC**

Under the provisions of F.S. 608.414 or 608.507, **NOR CRANE (USA), LLC**, submits the following statement to designate a registered office and registered agent in the state of Florida:

1. The name of the limited liability company is **NOR CRANE (USA), LLC**.
2. The name and street address of the registered agent in Florida is:

Marvin Kurzban, Esq.  
c/o Kurzban Kurzban Weinger & Tetzeli, P.A.  
2650 S.W. 27<sup>th</sup> Avenue, Suite 200  
Miami, Florida 33133

The undersigned, being the person named in the articles of organization of **NOR CRANE (USA), LLC** as the registered agent of this limited liability company, hereby consents to accept service of process for the above-stated company at the place designated in the articles of organization, and accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his or her duties, and is familiar with and accepts the obligations of the position of registered agent.

  
Marvin Kurzban, Esq.  
Registered Agent

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