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FLORIDA/FOREIGN LIMITED LIABILITE

Ross Real Estate, LLC

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EXAMINER/31/2008

## ARTICLES OF ORGANIZATION OF ROSS REAL ESTATE, LLC

- 1. Name. The name of this limited liability company is ROSS REAL ESTATE, LLC (the "Company"), and it shall be formed as a limited liability company under Chapter 608 of the laws of the State of Florida.
- 2. Duration. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.
- 3. Purpose. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida.
- 4. Place of Principal Office. The mailing and street address of the Company' principal office is 1155 Skye Lane, Palm Harbor, Florida 34683.
- 5. Registered Agent and Office. The name of the initial registered agent of the Company is F & L Corp. The street address of the initial registered agent of the Company is One Independent Drive, Suite 1300, Jacksonville, Florida 32202.
- 6. Management of the Company. The management of the Company shall be vested in the Managing Members of the Company.
- 7. Operating Agreement. The members shall have the power to adopt, alter, amend, or repeal the Operating Agreement of the Company containing provisions for the regulation and management of the affairs of the Company.

The undersigned executed these Articles of Organization on the 31<sup>st</sup> day of January, 2008. (In accordance with Section 608.408(3), Florida Statutes, the execution of these Articles constitutes an affirmation under the penalties of ferjury that the facts-stated herein are true.)

STEPHEN A. CRANE

Authorized Representative of Member

## ACCEPTANCE BY REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within-named Company, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

F & L CORP

Martin A Traber Vice President

Dated: January 31, 2008

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