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**Florida Department of State  
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From:  
Account Name : LAZARUS CORPORATE FILING SERVICE, INC.  
Account Number : I20000000019  
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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**NOVOGAR AMERICA, L.L.C.**

Certificate of Status	0
Certified Copy	1
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JAN 31 2008

**EXAMINER**

FROM : LAZARUS

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**ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY**

**ARTICLE I - Name**

The name of the Limited Liability Company is NOVOGAR AMERICA, L.L.C.

**ARTICLE II - Place of Business**

The mailing address of the Limited Liability Company is:

**12591 S.W. 134<sup>th</sup> Court  
MIAMI, FLORIDA 33186**

**ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:**

The name and address of the registered agent is:

**Ramon Romero de Avila**  
Name  
**12591 S.W. 134<sup>th</sup> Court, Suite 105**  
Florida Street Address  
**Miami, Florida 33186**  
City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

[Signature]  
Registered Agent's Signature

**ARTICLE VI - Management**

The Limited Liability Company is to be managed by one member or more managers and is, therefore, a manager - managed company.

**Ramon Romero de Avila 12591 S.W. 134th Court, #105, Miami, Florida 33186**

RRR  
Ramon Romero de Avila

01/30/08  
Date

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true)

[Signature]  
Ramon Romero de Avila

**FILING FEES:  
\$100.00 Filing Fee for Articles of Organization  
\$25.00 Designation of Registered Agent  
\$30.00 Certified Copy (optional)  
\$5.00 Certificate of Status (optional)**

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