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Greenberg Traurig

Polina Yurovitsky Tel. 305.579.7878 Fax 305.579.0717 yurovitskyp@gtlaw.com

January 7, 2008

VIA FEDEX

Florida Department of State Division of Coporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

Re: Kosow Holdings, LLC

Dear Sir or Madam:

Enclosed are the following documents in connection with the captioned matter:

- 1. Articles of Organization of Kosow Holdings, LLC
- 2. Check to your order in the amount of \$160.00 representing your fees as follows:

Filing Fee for Articles of Organization and Designation of

Registered Agent
Certified Copy 30.00
Certificate of Status 5.00
\$160.00

Please file the articles of organization and provide us with a certified copy as soon as possible.

In the meantime if you have any questions or need additional information, I look forward to hearing from you.

Very truly yours,

Polina Yurovitsky Tax, Trust and Estates Paralegal

cc: Diana S. C. Zeydel, Esq.

ARTICLES OF ORGANIZATION OF KOSOW HOLDINGS, LLC

08 JAN -8 PM 12: 11

SECRETARY OF STATE
TALLAHASSEE EL ONDE

ARTICLE I. Name: The name of the Limited Liability Company is KOSOW HOLDINGS, LLC (the "Company").

ARTICLE II. Address: The mailing address of the principal office of the Company is 3601 Matheson Avenue, Miami, Florida 33133. The street address of the principal office of the Company is 3601 Matheson Avenue, Miami, Florida 33133.

ARTICLE III. Registered Agent, Registered Office & Registered Agent's Signature: The name and the Florida street address of the Company's registered agent are:

Eleanor C. Kosow 11505 Collins Avenue Tower 1 Bal Harbour, FL 33154

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided in Chapter 608, Florida Statutes.

Eleanor C. Kosow

ARTICLE IV. Management: The Company is to be manager-managed, and is therefore, a manager-managed company. The name and address of the initial manager is:

Kelley K. Werner 3601 Matheson Avenue Miami, Florida 33133

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 21 day of January, 20 ...

Eleanor C. Kosow, Authorized Representative

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)