Florida Department of State

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: MARLOWE & MCNABB, P.A.

Account Number : I19990000005

: (813)251-3013

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

J & R Property Holdings & Management, LLC

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EXAMINER

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ARTICLES OF ORGANIZATION OF J & R PROPERTY HOLDINGS & MANAGEMENT, LLC

The undersigned, acting as Organizer or of a company under the Florida Limited Liability Company Act, adopts the following Articles of Organization for such limited liability company ("Company"):

ARTICLE I Name

The name of the Company is J & R Property Holdings & Management, LLC.

ARTICLE II Duration

The Company's existence shall begin on the date and time these Articles of Organization are filed by the Florida Department of State and shall be perpetual.

ARTICLE III Principal Office and Mailing Address

The Company's principal office and mailing address is: 3336 36th Avenue North, St. Petersburg Florida 33713.

ARTICLE IV Initial Registered Agent and Office

The name and address of its initial Registered Agent is Marlowe, McNabb & Stayton, P. A., 1560 W. Cleveland St., Tampa, Florida 33606, with Stephen D. Marlowe accepting on behalf of Marlowe & McNabb, as its president.

ARTICLE V Organizer

The name and address of the organizer executing these Articles of Organization is:

Name

Address

Stephen D. Marlowe

1560 W. Cleveland St. Tampa Florida 33606

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ARTICLE VI Management

Management of the Company shall be reserved to its members. The name and address of the members chosen to manage the Company are as follows:

Name

Address

H. Joel Newberg

3336 36th Avenue North St. Petersburg Florida 33713

Ronald W. Newberg

3336 36th Avenue North St. Petersburg Florida 33713

ARTICLE VII Admission of Additional Members

The Members shall have the right to admit additional Members upon sylveterof a majority of the Members and on such terms as all of the Members shall determine.

ARTICLE VIII Continuation of Business

The remaining members may continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the LLC.

Dated this day of December 2007.

Stephan D. Marlowe, Organizer

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ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the Company, at the place designated as the registered office, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the duties and obligations of my position as registered agent.

Dated this 2 day of December, 2007.

Marlowe McNabb & Stayton

Stephen D. Marlowe, President

Registered Agent

2007 DEC 28 AH 8: 56 SECRETARY OF STATE