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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**TWIN SHOPPING CENTER - NORTH, LLC**

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**ARTICLES OF ORGANIZATION OF  
TWIN SHOPPING CENTER - NORTH, LLC**

The undersigned, being authorized to execute and file these Articles, hereby certifies that:

**ARTICLE I**

**NAME**

The name of the Limited Liability Company is TWIN SHOPPING CENTER - NORTH, LLC.

**ARTICLE II**

**ADDRESS**

The initial street address of the principal office and mailing address is 1060 West 33rd Street, Hialeah, Florida 33013, or as otherwise provided by the Operating Agreement.

**ARTICLE III**

**REGISTERED AGENT AND REGISTERED OFFICE**

The name and the Florida street address of the initial registered agent are:

Eduardo R. Arista, Esq.  
Arista & Herrán  
Gables International Plaza  
2655 LeJeune Road, Suite 700  
Coral Gables, Florida 33134

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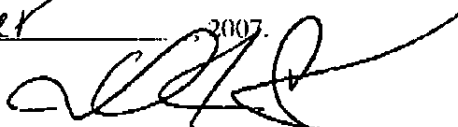
**ARTICLE IV**  
**MANAGEMENT**

The Limited Liability Company is to be managed by the Manager and is therefore a manager-managed company. The name and address of the initial Manager are:

A.C.K.E., INC.  
1060 East 33rd Street  
Hialeah, Florida 33013

IN WITNESS WHEREOF, I have signed these Articles of Organization as authorized representative of a member and acknowledged them to be my act this 07 day of

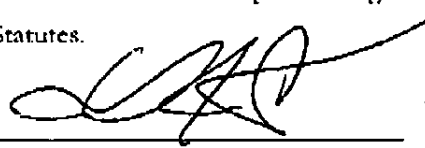
December, 2007.



Eduardo R. Arista, Esq., Authorized Representative of a Member

**STATEMENT ACCEPTING APPOINTMENT AS REGISTERED AGENT**

I hereby accept the designation as registered agent to accept service of process for TWIN SHOPPING CENTER - NORTH, LLC at the place designated in Article III above. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent under Chapter 608, Florida Statutes.



Eduardo R. Arista, Esq., Registered Agent

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