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Division of Corporations

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

TWIN SHOPPING CENTER - SOUTH, LLC

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ARTICLES OF ORGANIZATION OF TWIN SHOPPING CENTER - SOUTH, LLC

The undersigned, being authorized to execute and file these Articles, hereby certifies that:

ARTICLE I NAME

The name of the Limited Liability Company is TWIN SHOPPING CENTER - SOUTH, LLC.

ARTICLE II ADDRESS

The initial street address of the principal office and mailing address is 1060 East 33rd Street, Hialeah, Florida 33013, or as otherwise provided by the Operating Agreement.

ARTICLE III REGISTERED AGENT AND REGISTERED OFFICE

The name and the Florida street address of the initial registered agent are:

Eduardo R. Arista, Esq. Arista & Herrán Gables International Plaza 2655 LeJeune Road, Suite 700 Coral Gables, Florida 33134



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ARTICLE IV MANAGEMENT

The Limited Liability Company is to be managed by the Manager and is therefore a managermanaged company. The name and address of the initial Manager are:

> A.C.K.E., INC. 1060 East 33rd Street Hialcah, Florida 33013

IN WITNESS WHEREOF, I have signed these Arricles of Organization as an authorized representative of a member and acknowledged them to be my act this of day of December 1997.

Eduardo R. Arista, Esq., Authorized Representative of a Member

STATEMENT ACCEPTING APPOINTMENT AS REGISTERED AGENT

I hereby accept the designation as registered agent to accept service of process for TWIN SHOPPING CENTER - SOUTH, LLC at the place designated in Article III above. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent under Chapter 608,

Horida Statutes.

Eduardo R. Arista, Esq., Registered Agent