

Division of Corporations

Florida Department of State

Division of Corporations

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Account Name : BILZIN SUMBERG BAENA PRICE & AXELROD LLP
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FLORIDA/FOREIGN LIMITED LIABILITY CO.

KBS STRATEGIES GROUP, LLC

Certificate of Status	1
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ARTICLES OF ORGANIZATION
OF
KBS STRATEGIES GROUP, LLC

1. The name of the limited liability company is KBS STRATEGIES GROUP, LLC.
2. The mailing address and the street address of the principal office of the limited liability company are 200 South Biscayne Boulevard, Suite 2500, Miami, Florida 33131-5340.
3. The name and street address of the initial registered agent of the limited liability company are David W. Trench, P.A., a Florida professional service corporation, at 200 South Biscayne Boulevard, Suite 2500, Miami, Florida 33131-5340.

IN WITNESS WHEREOF, these Articles of Organization have been executed by the below named authorized representative of the member of the limited liability company effective as of the 26th day of December, 2007.

//s// Alan D. Axelrod
Alan D. Axelrod,
Authorized Representative

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, the undersigned hereby accepts its appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Chapter 608, Florida Statutes.

DAVID W. TRENCH, P.A., a
Florida professional service
corporation, Registered Agent

By: //s// David W. Trench
David W. Trench, President