

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L07000124991  
FILED 8:00 AM  
December 18, 2007  
Sec. Of State  
nculligan

**Article I**

The name of the Limited Liability Company is:

RTM FLORIDA HOLDINGS, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

12381 SOUTH CLEVELAND AVENUE  
SUITE 108  
FORT MYERS, FL. 33907

The mailing address of the Limited Liability Company is:

12381 SOUTH CLEVELAND AVENUE  
SUITE 108  
FORT MYERS, FL. 33907

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:

THE LAW OFFICE OF D. CHRIS BLACK, P.A.  
8695 COLLEGE PARKWAY  
SUITE 103  
FORT MYERS, FL. 33919

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: D. CHRIS BLACK

### **Article V**

The name and address of managing members/managers are:

Title: MGRM  
RONALD J WELEBNY  
12381 SOUTH CLEVELAND AVENUE, #108  
FORT MYERS, FL. 33907

Title: MGRM  
TODD FITZGERALD  
12381 SOUTH CLEVELAND AVENUE, #108  
FORT MYERS, FL. 33907

Title: MGRM  
MELVIN L KING  
12381 SOUTH CLEVELAND AVENUE, #108  
FORT MYERS, FL. 33907

### **Article VI**

The effective date for this Limited Liability Company shall be:

12/14/2007

Signature of member or an authorized representative of a member

Signature: D. CHRIS BLACK

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