

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L07000117034
FILED 8:00 AM
November 21, 2007
Sec. Of State
Isellers**

Article I

The name of the Limited Liability Company is:

ANCORA AMERICA LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2237 WEST 77TH STREET
HIALEAH, FL. 33016

The mailing address of the Limited Liability Company is:

2237 WEST 77TH STREET
HIALEAH, FL. 33016

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

LEONARDO LANARO
2237 WEST 77TH STREET
HIALEAH, FL. 33016

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LEONARDO LANARO

Article V

The name and address of managing members/managers are:

Title: MGRM
IGINO ARMANDO LANARO
2237 WEST 77TH STREET
HIALEAH, FL. 33016

Title: MGRM
FAUSTINA ZANELLA
2237 WEST 77TH STREET
HIALEAH, FL. 33016

Signature of member or an authorized representative of a member

Signature: IGINO ARMANDO LANARO

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