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Division of Corporations

Fax Number

: (850)617-6383

Account Name

: CORPORATE CREATIONS INTERNATIONAL INC.

Account Number : 110432003053 Phone

: (561)694-8107

: (561)694-1639

FLORIDA/FOREIGN LIMITED LIABILITY CO.

CROCS, LLC

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Electronic Filing Menu

Corporate Filing Menu

Help .

1 of 1

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PAGE 02/04

H07000277166

ARTICLES OF ORGANIZATION

Article I. Name

The name of this limited liability company is: CROCS, LLC

Article II. Address

The street and mailing address of the Company's initial principal office is: CROCS, LLC 13529 Barberry Dr. Wellington FL 33414

Article III. Registered Agent

The name and street address of the Company's registered agent is:

Corporate Creations Network Inc. 11380 Prosperity Farms Road #221E Palm Beach Gardens FL 33410

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Corporate Creations International Inc. 11380 Prosperity Farms Road #221E Palm Beach Gardens FL 33410 (561) 694-8107 07 NOV 13 NM 8: 32 SECRETARY OF STATE SECRETARY OF STATE 11/12/2007 10:16

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PAGE 03/04

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

JOHN M. FERNANDEZ 13529 Barberry Dr. Wellington FL 33414

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Article VII. Company Existence

The Company's existence shall begin effective as of November 12, 2007.

The undersigned authorized representative of a member executed these Articles of Organization on November 12, 2007.

CORPORATE CREATIONS INTERNATIONAL INC.

Jim E. "JP" Perkins Vice President

by S. Simons as attorney-in-fact

Corporate Creations International Inc. 11380 Prosperity Farms Road #221E Paim Beach Gardens FL 33410 (561) 694-8107

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11/12/2007 10:16 5616941639

PAGE 04/04

H07000277166

STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY: CROCS, LLC

REGISTERED AGENT/OFFICE:

Corporate Creations Network Inc. 11380 Prosperity Farms Road #221E Palm Beach Gardens FL 33410 UNITED STATES

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

CORPORATE CREATIONS NETWORK INC.

Samantha Simons, Assistant Secretary

Date: November 12, 2007.

Corporate Creations International Inc. 11380 Prosperity Farms Road #221E Palm Beach Gardens FL 33410 (561) 694-8107

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