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Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (561)694-8107
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FLORIDA/FOREIGN LIMITED LIABILITY CO.

JACCAM Real Estate Holdings, LLC

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ARTICLES OF ORGANIZATION
OF
JACCAM REAL ESTATE HOLDINGS, LLC,
A FLORIDA LIMITED LIABILITY COMPANY
AS OF NOVEMBER 8TH, 2007

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

**ARTICLES OF ORGANIZATION
OF
JACCAM REAL ESTATE HOLDINGS, LLC,
A FLORIDA LIMITED LIABILITY COMPANY**

**ARTICLE I
NAME**

The name of this limited liability company is JACCAM REAL ESTATE HOLDINGS, LLC,
referred to in these Articles of Organization as the "Company."

**ARTICLE II
REGISTERED OFFICE AND AGENT**

The registered office of the Company is One Unity Square, 401 S.W. 27th Avenue, Miami,
Florida 33135. The Company's registered agent is FMR Corp., whose office is located at One Unity
Square, 401 S.W. 27th Avenue, Miami, Florida 33135.

**ARTICLE III
PRINCIPAL PLACE OF BUSINESS**

The principal place of business of the Company is 8360 W. Flagler Street, Suite 100, Miami,
Florida 33144.

**ARTICLE IV
MAILING ADDRESS**

The mailing address of the Company is 8360 W. Flagler Street, Suite 100, Miami, Florida
33144.

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**ARTICLE V
DURATION**

Unless dissolved earlier, the Company will dissolve automatically on November 8, 2057. Except for prior amendment to this Article V, no act by the Company or its members can avoid that dissolution.

**ARTICLE VI
ORGANIZER**

The organizer of the Company is FMR Corp., a Florida corporation in good standing.

**ARTICLE VII
PURPOSE AND POWERS**

This Company is organized with a general business purpose, has all powers provided by law and may use those powers to any lawful purpose.

**ARTICLE VIII
MANAGEMENT BY MANAGERS**

The Company will be managed by managers, as further provided in the Company's operating agreement. Except as authorized by the managers, no member is an agent of the Company or has the authority to make any contracts, enter into any transactions, or make any commitments on behalf of the Company.

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**ARTICLE IX
IDENTIFICATION OF INITIAL MANAGER**

The name and address of the initial manager of the Company is:

DELIA M. FORMOSO
8360 W. FLAGLER STREET
SUITE 100
MIAMI, FLORIDA 33144

**ARTICLE X
ADMISSION OF NEW MEMBERS**

The Company may admit new members as provided in the Company's Operating Agreement.

**ARTICLE XI
DISSOLUTION**

Section 11.01 Dissolution Upon the Occurrence of Specified Events

The occurrence of any of the following events or conditions will cause the Company to dissolve automatically: None

Section 11.02 Dissolution and Dissolution Avoidance Following the Dissociation of a Member

(a) **Dissociation Defined.** "Dissociation of a member" or "dissociation" occurs when the Company has notice or knowledge of an event that has terminated a member's continued membership in the Company.

(b) **Means of Avoiding Dissolution Following Member Dissociation.**

(i) To avoid dissolution under this Section 11.02(b), the Company must have at least two remaining members. If a dissociation leaves the Company with only one remaining member, that member may admit an additional member.

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(ii) In addition to any means for avoiding dissolution provided by statute, dissolution is avoided upon the dissociation of a member if, within twenty-five (25) days of the dissociation, consent to avoid dissolution is obtained from fifty-one (51%) percent of the remaining members. The consent may be by vote, at a properly called member meeting, or in writing.

**ARTICLE XII
RELATIONSHIP OF ARTICLES OF ORGANIZATION
TO OPERATING AGREEMENT**

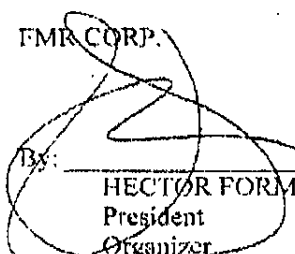
If a provision of these Articles of Organization differs from a provision of the Company's Operating Agreement, then, to the extent allowed by law, the Operating Agreement will govern.

Executed this 8th day of November, 2007.

JACCAM REAL ESTATE HOLDINGS, LLC

The undersigned authorized representative of a member executed these Articles of Organization on November 8th, 2007.

FMR CORP.

By: 

HECTOR FORMOSO-MURIAS
President
Organizer

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