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To:

Division of Corporations

Fax Number : (850)617-6383

From:

Account Name : EMPIRE CORPORATE KIT COMPANY

Account Number: 072450003255 Phone: (305)634-3694

Fax Number : (305)633-9696

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SECRETARY OF STATE.

FLORIDA/FOREIGN LIMITED LIABILITY CO.

q & a, llc

RECEIVED 7 NOV -5 PM 2: 19 SECRETARY OF STATE FALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION FOR Q & A, LLC A FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - NAME:

The name of the Limited Liability Company is:

Q&A, LLC

ARTICLE II - ADDRESS:

The mailing address and street address of the principal office of the Limited Liability Company is:

15648 S.W. 35 Terrace, Miami, FL 33185

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Marcial Lembert, 15648 S.W. 35 Terrace, Miami, FL 33185

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Margial Lembert

ARTICLE LY - MANAGEMENT

MANAGING MEMBER:

Marcial Lembert, Managing Member

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager – managed company.

(In accordance with section 608.408 (3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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