

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L07000110059  
FILED 8:00 AM  
October 30, 2007  
Sec. Of State  
mthomas

**Article I**

The name of the Limited Liability Company is:  
ZAR COMMUNICATIONS LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
2103 CORAL WAY  
SUITE 110  
MIAMI, FL. 33145

The mailing address of the Limited Liability Company is:  
2103 CORAL WAY  
SUITE 110  
MIAMI, FL. 33145

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
AIRBORNE COMMUNICATIONS INC.  
2103 CORAL WAY  
SUITE 110  
MIAMI, FL. 33145

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LUIS A. ARMAS

## **Article V**

The name and address of managing members/managers are:

Title: MGR  
TOYOCAT INC.  
347 BIRD RD  
CORAL GABLES, FL. 33146

Title: MGR  
OSVALDO RODRIGUEZ  
9737 NW 41ST ST #649  
DORAL, FL. 33178

Title: MGR  
AIRBORNE COMMUNICATION INC.  
2103 CORAL WAY SUITE 101  
MIAMI, FL. 33145

## **Article VI**

The effective date for this Limited Liability Company shall be:

10/30/2007

Signature of member or an authorized representative of a member

Signature: LUIS A. ARMAS

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