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Division of Corporations

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From:

Account Name : SCHNEIDER WEINBERGER & BEILLY LLP

Account Number : I20030000066 Phone

: (561)362-9595

Fax Number

: (561) 362-9612

FLORIDA/FOREIGN LIMITED LIABILITY CO.

A CAR RENTAL HOLDINGS, LLC

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ARTICLES OF ORGANIZATION OF A CAR RENTAL HOLDINGS, LLC

These Articles of Organization are made for the purpose of organizing a Florida Limited Liability Company under the Florida Limited Liability Company Act, Chapter 608, Florida Statutes.

ARTICLE I NAME

The name of this limited liability company is A CAR RENTAL HOLDINGS, LLC (the "Company").

ARTICLE II ADDRESS

The Company's mailing address and street address of the principal office of the Company is 4061 N.E. 31st Avenue, Lighthouse Point, Florida 33064.

ARTICLE III REGISTERED AGENT AND OFFICE

The name of the initial registered agent of the Company is Joseph Leija, whose address is 4061 N. 31st Avenue, Lighthouse Point, Florida 33064.

ARTICLE IV MANAGEMENT

The Company will be a manager-managed Company.

ARTICLE V MEMBERS RIGHTS TO CONTINUE BUSINESS

If a member of the Company dies, retires, resigns, is expelled, is dissolved, experiences bankruptcy, or upon the occurrence of any other event which terminates the continued membership of a member in the Company, the remaining members may continue the business of the Company in the manner provided in the Operating Agreement of the Company.

The undersigned executed these Articles of Organization on this 10th day of October 2007.

Authorized Representative of the Members:

(In accordance with Section 608.408(3), Plorida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

JOSEPHG. LEIJA

OCT-18-2007 11:56AM FROM-

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the limited liability company is:

A CAR RENTAL HOLDINGS, LLC

The name and the Florida address of the registered agent are:

Joseph Leija 4061 N.E. 31" Avenue Lighthouse Point, Florida 33064

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

JOSEPH O'JEJA