

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L07000102402  
FILED 8:00 AM  
October 09, 2007  
Sec. Of State  
mthomas

**Article I**

The name of the Limited Liability Company is:

MEA-ICG LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

401 E LAS OLAS BLVD  
14TH FLOOR  
FORT LAUDERDALE, FL. US 33301

The mailing address of the Limited Liability Company is:

401 E LAS OLAS BLVD  
14TH FLOOR  
FORT LAUDERDALE, FL. US 33301

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:

INTERNATIONAL CEMENT GROUP LLC  
401 E LAS OLAS BLVD  
14TH FLOOR  
FORT LAUDERDALE, FL. 33301

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MITCHELL A HAMMER

## **Article V**

The name and address of managing members/managers are:

Title: MGR  
MEA DEVELOPMENT GROUP  
228 FLYNN AVENUE  
MOUNTAIN VIEW, CA. 94043 US

Title: MGR  
INTERNATIONAL CEMENT GROUP LLC  
401 E LAS OLAS BLVD FL 14  
FORT LAUDERDALE, FL. 33301 US

Signature of member or an authorized representative of a member

Signature: MITCHELL A HAMMER

**L07000102402**  
**FILED 8:00 AM**  
**October 09, 2007**  
**Sec. Of State**  
mthomas