

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L07000089493
FILED 8:00 AM
August 31, 2007
Sec. Of State
btadlock

Article I

The name of the Limited Liability Company is:

MM IMMOBILIEN-ICG LLC

Article II

The street address of the principal office of the Limited Liability Company is:

401 E LAS OLAS BLVD
14TH FLOOR
FORT LAUDERDALE, FL. US 33301

The mailing address of the Limited Liability Company is:

401 E LAS OLAS BLVD
14TH FLOOR
FORT LAUDERDALE, FL. US 33301

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

INTERNATIONAL CEMENT GROUP LLC
401 E LAS OLAS BLVD
14TH FLOOR
FORT LAUDERDALE, FL. 33301

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MITCHELL A HAMMER

Article V

The name and address of managing members/managers are:

Title: MGR
MM IMMOBILIEN CONSULTING GMBH
FLUHWEG 19
OLTEN, CH. 4600 CH

Title: MGR
INTERNATIONAL CEMENT GROUP LLC
401 E. LAS OLAS BLVD. FL. 14
FORT LAUDERDALE, FL. 33301 US

Signature of member or an authorized representative of a member

Signature: MITCHELL A HAMMER

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