

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L07000078245
FILED 8:00 AM
July 31, 2007
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:
SPANIOLA WAY PUBLISHING CO. LLC

Article II

The street address of the principal office of the Limited Liability Company is:
4016 SALZEDO STREET
CORAL GABLES, FL. 33146

The mailing address of the Limited Liability Company is:
4016 SALZEDO STREET
CORAL GABLES, FL. 33146

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
ALFONSO MARTINEZ
2828 CORAL WAY
SUITE 300
CORAL GABLES, FL. 33145

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ALFONSO MARTINEZ

Article V

The name and address of managing members/managers are:

Title: MGRM
CARLOS CANALES
4016 SALZEDO STREET
CORAL GABLES, FL. 33146

Title: MGR
CESAR GARRIDO
4016 SALZEDO STREET
CORAL GABLES, FL. 33146

Title: MGR
PABLO MATA
4016 SALZEDO STREET
CORAL GABLES, FL. 33146

Title: MGR
ALFREDO SADULE
4016 SALZEDO STREET
CORAL GABLES, FL. 33146

Signature of member or an authorized representative of a member

Signature: ALFONSO MARTINEZ

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