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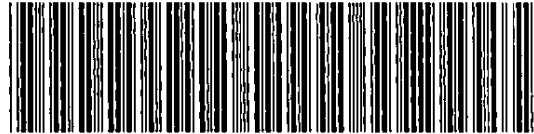
(Business Entity Name)

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LETTERS & STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

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07 JUL 13 AM 9:24

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

COVER LETTER

TO: Registration Section
Division of Corporations

SUBJECT: The Hayward Group, LLC
(Name of Limited Liability Company)

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Blake Hayward
(Name of Person)

Hayward & Grant, P.A.
(Firm/Company)

2121-G Killarney Way
(Address)

Tallahassee, FL 32309
(City/State and Zip Code)

For further information concerning this matter, please call:

Blake Hayward at (850) 386-4400
(Name of Person) (Area Code & Daytime Telephone Number)

Enclosed is a check for the following amount:

- ☒ \$125.00 Filing Fee ☐ \$130.00 Filing Fee & Certificate of Status ☐ \$155.00 Filing Fee & Certified Copy (additional copy is enclosed) ☐ \$160.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)

Mailing Address
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street/Courier Address
Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

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07 JUL 13 AM 9:24
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Articles of Organization For
The Hayward Group, LLC,
a Florida Limited Liability Company

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07 JUL 13 AM 9:24
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Article I - Name

The name of the Limited Liability Company is The Hayward Group, LLC.

Article II - Principal Office

The mailing address and street address of the principal office of the Limited Liability Company is:

2121-G Killarney Way
Tallahassee, Florida 32309

Article III - Registered Agent, Registered Office, & Registered Agent's Signature

The name and Florida street address of the registered agent are:

Blake Hayward
2121-G Killarney Way
Tallahassee, Florida 32309

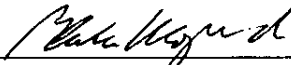
Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.



Blake Hayward, Registered Agent

Article IV - Management

The Limited Liability Company is to be managed by the members.



Blake Hayward, Member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)