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Division of Corporations

Fax Number

Account Name Account Number : I20060000135

: STEARNS WEAVER MILLER WEISSLER ALHADEF

Phone : (305)789-3200

Fax Number (305)789-3395

≤ FLORIDA/FOREIGN LIMITED LIABILITY CO.

SPENCER RACING, LLC

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ARTICLES OF ORGANIZATION

OF

SPENCER RACING, LLC

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, Florida Statutes Chapter 608, as amended, hereby makes, acknowledges and files the following Articles of Organization.

ARTICLE I NAME

The name of the Limited Liability Company is Spencer Racing, LLC (the "Company").

ARTICLE II ADDRESS

The mailing address and street address of the principal office of the Company is 1635 Market Street, 17th Floor, Philadelphia, PA 19103.

ARTICLE III DURATION

The period of duration for the Company shall be perpetual.

ARTICLE IV REGISTERED OFFICE AND AGENT AND ADDRESS

The name and street address of the registered agent of the Company in the State of Florida are:

<u>Name</u>

Address

Richard E. Schatz

c/o Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. 150 West Flagler Street Museum Tower, Suite 2200 Miami, FL 33130 IN WITNESS WHEREOF, the undersigned has made and subscribed these Articles of

Organization for the foregoing uses and purposes this

Richard E. Schatz,

Authorized Representative of Member

day of July, 200**7**.

REGISTERED AGENT'S ACCEPTANCE

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Chapter 608, Florida Statutes.

Dated: July 9, 2007

Richard E. Schatz, Registered Agent

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