

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L07000052789  
FILED 8:00 AM  
May 17, 2007  
Sec. Of State  
jbryan

**Article I**

The name of the Limited Liability Company is:  
MARCELLA MCCARTHY LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
201 SOUTH BISCAYNE BLVD  
SUITE 2500  
MIAMI, FL. 33131

The mailing address of the Limited Liability Company is:  
201 SOUTH BISCAYNE BLVD  
SUITE 2500  
MIAMI, FL. 33131

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
TIMOTHY J MCCARTHY  
201 SOUTH BISCAYNE BLVD  
SUITE 2500  
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: TIMOTHY J. MCCARTHY

### **Article V**

The name and address of managing members/managers are:

Title: MGRM  
MARCELLA G MCCARTHY  
245 E. 44TH STREET, APT. 7E  
NEW YORK, NY. 10017

L07000052789  
FILED 8:00 AM  
May 17, 2007  
Sec. Of State  
jbryan

### **Article VI**

The effective date for this Limited Liability Company shall be:

05/17/2007

Signature of member or an authorized representative of a member

Signature: MARCELLA G. MCCARTHY