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To:

Division of Corporations

Fax Number : (850)205-0383

From:

Account Name : EMPIRE CORPORATE KIT COMPANY

Account Number : 072450003255 : (305)634-3694 Phone ; (305) 633-9696

Fax Number

F£ORIDA/FOREIGN LIMITED LIABILITY CO.

a.r.a. investments group, Ilc

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Electronic Filing Menu

Corporate Filing Menu

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ARTICLES OF ORGANIZATION OF A.R.A INVESTMENTS GROUP, LLC A FLORIDA LIMITED LIABILITY COMPANY

The undersigned desiring to form a Limited Liability Company under and pursuant to Section 608.404 of the Limited Liability Act, pursuant to Chapter 608 of the Florida Statutes, of the State of Florida, do hereby certify as follows:

1. FIRST: The name of said Limited Liability Company shall be,
A.R.A INVESTMENTS GROUP, LLC, and the mailing address and the
street address of the principal office of the limited liability company shall
be 300 71 STREET, SUITE 650, MIAMI BEACH, FLORIDA 33141

SECOND: A.R.A INVESTMENTS GROUP, LLC shall have a perpetual duration from the date of filing of these Articles of Organization.

THIRD: The purposes for which, A.R.A INVESTMENTS GROUP, LLC is formed are:

- (A) to purchase, sell Real Estate, distribute, invest in, import and export, and otherwise deal with a variety of products and services within and outside the State of Florida as agent for the parent companies, subject to such laws and regulations governing licensing and other requirements pertinent thereto, on its own account and for the accounts of others; and penetrate new markets
- (B) to engage in such other lawful acts or activities for which limited liability companies may be formed under Chapter 608 of the Statutes of the State of Florida.

FOURTH: The maximum number of ownership units which, ARA INVESTMENTS GROUP, LLC is authorized to have outstanding is one hundred (100), all of which shall be identical units, and each of which shall represent the ownership of that percentage of the total units outstanding at any time as is the equivalent of the ratio in which one (1) is the numerator and the total units outstanding is the denominator.

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A.R.A INVESTMENTS GROUP, LLC
Articles of Granization
Page 2

FIFTH: This limited liability company shall have 3 members: ANA D. STEINMAN. ALEJANDRO MAYA ROLANDO MAYA

SIXTH: This limited liability company shall be member-managed and will have one manager member: ANA D. STEINMAN.

SEVENTH: The name and mailing address of the company's registered agent is ANA D. STEINMAN, whose mailing address is 300 71 STREET, SUITE 650, MIAMI BEACH, FLORIDA 33141

IN WITNESS WHEREOF, I have hereunto subscribed my name this widay of

ANA D.STEINMAN

SECRETARY OF STATE TALLAHASSEE, FLORIDA

MAY-07-2007 14:20

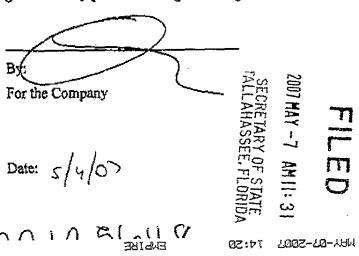
Designation and Acceptance of Registered Agent

Pursuant to the provisions of Florida Statutes, the undersigned limited liability Company organized under the laws of the State of Florida submits the following statement in designating the registered office/registered agent in the State of Florida.

- 2. The name of the limited liability company is A.R.A INVESTMENTS GROUP, LLC
- 3. The name of the registered agent is ANA D. STEINMAN
- 4. The address of the registered agent/registered office is 300 71 STREET, SUITE 650, MIAMI BEACH, FLORIDA 33141

Acceptance

Having been named as registered agent and designated to accept service of process for the above limited liability company, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provision of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



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