

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L07000043771
FILED 8:00 AM
April 25, 2007
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:

321 AR ASSOCIATES, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

18851 NE 29 AVENUE
SUITE 901
AVENTURA, FL. 33180

The mailing address of the Limited Liability Company is:

18851 NE 29 AVENUE
SUITE 901
AVENTURA, FL. 33180

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

CORPORATION COMPANY OF MIAMI
201 S. BISCAYNE BLVD
SUITE 1500 (R1S)
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: RAUL SALAS

Article V

The name and address of managing members/managers are:

Title: MGR
FREDERIC RADO
18851 NE 29 AVENUE, SUITE 901
AVENTURA, FL. 33180

Title: MGR
EMMANUEL AIM
420 LINCOLN ROAD, SUITE 235
MIAMI BEACH, FL. 33139

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Article VI

The effective date for this Limited Liability Company shall be:

04/24/2007

Signature of member or an authorized representative of a member

Signature: RICARDO J. SOUTO