

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L07000041532
FILED 8:00 AM
April 18, 2007
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:
PAR HOLDINGS AND INVESTMENTS, L.L.C.

Article II

The street address of the principal office of the Limited Liability Company is:
6301 SUNSET DRIVE
SOUTH MIAMI, FL. 33143

The mailing address of the Limited Liability Company is:
6301 SUNSET DRIVE
SOUTH MIAMI, FL. 33143

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
GUSTAVO D LAGE
6301 SUNSET DRIVE
SOUTH MIAMI,, FL. 33143

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: GUSTAVO LAGE

Article V

The name and address of managing members/managers are:

Title: MGRM
GUSTAVO D LAGE
6301 SUNSET DRIVE
SOUTH MIAMI, FL. 33143

Title: MGR
GEORGE R LAGE
6301 SUNSET DRIVE
SOUTH MIAMI, FL. 33143

Signature of member or an authorized representative of a member

Signature: GUSTAVO LAGE

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