Electronic Articles of Organization For Florida Limited Liability Company

L07000031809 FILED 8:00 AM March 26, 2007 Sec. Of State jbryan

Article I

The name of the Limited Liability Company is:

BALLARD INTERNATIONAL SERVICES LLC

Article II

The street address of the principal office of the Limited Liability Company is:

7528 ARLINGTON EXPWY #1010 JACKSONVILLE, FL. 32211

The mailing address of the Limited Liability Company is:

PO BOX 10674 JACKSONVILLE, FL. 32247

Article III

The purpose for which this Limited Liability Company is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

EDWIN L BALLARD SR 7528 ARLINGTON EXPWY #1010 JACKSONVILLE, FL. 32211

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: EDWIN L BALLARD SR.

Article V

The name and address of managing members/managers are:

Title: MGRM EDWIN L BALLARD 7528 ARLINGTON EXPWY #1010 JACKSONVILLE, FL. 32211

Title: MGRM MICSHELL D BALLARD 7528 ARLINGTON EXPWY #1010 JACKSONVILLE, FL. 32211

Signature of member or an authorized representative of a member

Signature: EDWIN L BALLARD SR

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