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Division of Corporations Fax Number : (850)205-0383

From:

Account Name : THE FLORIDA COMPANY

Account Number : I20060000001 Phone : (608)827-5300

: (608)824-0405 Fax Number

FLORIDA/FOREIGN LIMITED LIABILITY CO.

HERMES ESTATE HOLDINGS LLC

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ARTICLES OF ORGANIZATION OF HERMES ESTATE HOLDINGS LLC

ARTICLE I

NAME

The name of the limited liability company shall be: HERMES ESTATE HOLDINGS LLC

ARTICLE II

The principal place of business and mailing address of this Limited Liability Company shall be: 12121 SW 100 Street, Miami, Florida 33186.

ARTICLE III.

INITIAL REGISTERED AGENT & STREET ADDRESS

The name and address of the initial registered agent is: Business Filings Incorporated, 1203 Governors Square Blvd, Suite 101, Tallahassee, Florida 32301-2960. Located in the County of Leon.

ARTICLE IV

DURATION

The duration for the limited liability company shall be: 12/31/2047.

ARTICLE V MANAGERS/MEMBERS

The management of the limited liability company is reserved for the Members and the name and address of the member of the Limited Liability Company is:

Rodrigo Oniz, 12121 SW 100 Street, Miami, Florida 33186

The Florida Incorporating Company, Organizer

Mark Schiff, AVP

Authorized Representative

Prepared by Mark Schiff, The Florida Incorporating Company, 8025 Excelsior Dr., Suite 200, Madison, WI 53717 200, Madison, WI 53717

(608) 827-5300

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415, FLORIDA STATUTES, THE UNDERSIGNED COMPANY, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

The name of the limited liability company is: HERMES ESTATE HOLDINGS LLC

The name and address of the registered agent and office is Business Filings Incorporated, 1203 Governors Square Blvd, Suite 101, Tallahassee, Florida 32301-2960. Located in the County of Leon.

Having been named as registered agent and to accept service of process for the above stated company at the place designated in this certificate, I hereby accept the appointment which is as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Date: February 26, 2007