

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L07000020436
FILED 8:00 AM
February 22, 2007
Sec. Of State
gmcleod

Article I

The name of the Limited Liability Company is:

A & R INVESTORS LLC

Article II

The street address of the principal office of the Limited Liability Company is:

4703 SW 72ND AVENUE
MIAMI, FL. 33155

The mailing address of the Limited Liability Company is:

8962 SW 209 TERRACE
MIAMI, FL. 33189

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

EDUARDO R AYALA
8962 SW 209 TERRACE
MIAMI, FL. 33189

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: EDUARDO R. AYALA

Article V

The name and address of managing members/managers are:

Title: MGRM
EDUARDO R AYALA
8962 SW 209 TERRACE
MIAMI, FL. 33189

Title: MGRM
MONICA I ROSA-AYALA
8962 SW 209 TERRACE
MIAMI, FL. 33189

L07000020436
FILED 8:00 AM
February 22, 2007
Sec. Of State
gmcleod

Article VI

The effective date for this Limited Liability Company shall be:

02/22/2007

Signature of member or an authorized representative of a member

Signature: EDUARDO R. AYALA