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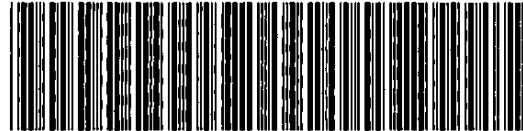
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Karen

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DEPT. OF REVENUE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

FILED

07 JAN -9 PM 1:57

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Stephen F. Baker, Esq.
 Requester's Name
 800 First St, So.
 Address
 Winter Haven, FL 33860
 City/State/Zip Phone # 863-299-2118

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 07 JAN - 9 PM 1:57
 TALLAHASSEE, FLORIDA

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CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):

1. David R. Norris Engineering, LLC
 (Corporation Name) (Document #)
2. _____ (Corporation Name) (Document #)
3. _____ (Corporation Name) (Document #)
4. _____ (Corporation Name) (Document #) Check # 27753

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- ☒ Walk in ☒ Pick up time 2pm ☐ Certified Copy
☐ Mail out ☐ Will wait ☐ Photocopy ☐ Certificate of Status

27753
 attached
 \$125
 no

NEW FILINGS

- ☐ Profit
☐ Not for Profit
☒ Limited Liability
☐ Domestication
☐ Other

AMENDMENTS

- ☐ Amendment
☐ Resignation of R.A., Officer/Director
☐ Change of Registered Agent
☐ Dissolution/Withdrawal
☐ Merger

OTHER FILINGS

- ☐ Annual Report
☐ Fictitious Name

REGISTRATION/QUALIFICATION

- ☐ Foreign
☐ Limited Partnership
☐ Reinstatement
☐ Trademark
☐ Other

Examiner's Initials

ARTICLES OF ORGANIZATION
OF
DAVID R. NORRIS ENGINEERING, LLC

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CLERK OF CIRCUIT COURT
TALLAHASSEE, FLORIDA

In accordance with Florida Statute §608.407, the undersigned execute these Articles of Organization for the purpose of organizing a limited liability company upon the following terms and conditions:

A. The name of the limited liability company is DAVID R. NORRIS ENGINEERING, LLC.

B. The street address of the principal office of the limited liability company is 112 Coleman Road, Winter Haven, FL 33880. The mailing address is the same.

C. The name and street address of the limited liability company's initial registered agent for service of process in the state is DAVID R. NORRIS, 112 Coleman Road, Winter Haven, FL 33880.

D. The limited liability company will not have a manager. The limited liability company will be member managed.

E. In addition to the powers authorized by the laws of the State of Florida for limited liability companies, the general nature of the business or businesses to be transacted, and which the limited liability company is authorized to transact, shall be as follows:

1. To operate any business activity permitted by law.
2. To engage in any activity or business authorized under the Florida Statutes.
3. In general, to carry on any and all incidental business; to have and exercise all the powers conferred by the laws of the State of Florida, and to do any and all things set forth in these paragraphs to the same extent as a natural person might or could do.
4. To purchase or otherwise acquire, undertake, carry on, improve, or develop, all or any of the business, good will, rights, assets, and liabilities of any person, firm, association, or corporation carrying on any kind of business of a similar nature to that which this limited liability company is authorized to carry on, pursuant to the provisions of these paragraphs; and to hold, utilize, and in any manner dispose of the rights and property so acquired.
5. To enter into and make all necessary contracts for its business with any person, entity, partnership, association, corporation, domestic or foreign, or of any domestic or foreign

state, government, or governmental authority, or of any political or administrative subdivision, or department, and to perform and carry out, assign, cancel, or rescind any of such contracts.

6. To exercise all or any of the limited liability company powers, and to carry out all or any of the purposes, enumerated in these paragraphs and otherwise granted or permitted by law, while acting as agent, nominee, or attorney-in-fact for any persons or corporations, and perform any service under contract or otherwise for any corporation, joint stock company, association, partnership, firm, syndicate, individual, or other entity, and in this capacity or under this arrangement develop, improve, stabilize, strengthen, or extend the property and commercial interest of the property and to aid, assist, or participate in any lawful enterprise in connection with or incidental to the agency, representation, or service, and to render any other service or assistance it may lawfully do under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit.

7. To do everything necessary, proper, advisable, or convenient for the accomplishment of any of the purposes, or the attainment of any of the objects, or the furtherance of any of the powers set forth in these paragraphs, either alone or in association with others incidental or pertaining to, or going out of, or connected with its business or powers, provided the same shall not be inconsistent with the laws of the State of Florida.

The several clauses contained in this statement of the general nature of the business or businesses to be transacted shall be construed as both purposes and powers of this limited liability company, and statements contained in each clause shall, except as otherwise expressed, be in no way limited or restricted by reference to or inference from the terms of any other clause. They shall be regard as independent purposes and powers.

Nothing contained in these paragraphs shall be deemed or construed as authorizing or permitting, or purporting to authorize or permit the limited liability company to carry on any business, exercise any power, or do any act which a limited liability company may not, under Florida laws, lawfully carry on, exercise, or do.

F. All limited liability company powers shall be exercised by or under the authority of, and the business and affairs of this limited liability company shall be managed under the direction of, the members of this limited liability company. This paragraph may be amended from time to time in the regulations of the limited liability company by a majority vote of the members of the limited liability company.

G. Members shall have the right to admit new members by majority consent. Contributions required of new members shall be

determined as of the time of admission to the limited liability company.

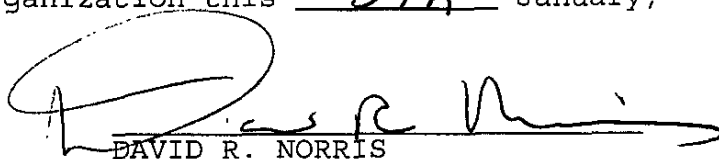
A member's interest in the limited liability company may not be sold or otherwise transferred except with majority written consent of all members.

On the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, or the occurrence of any other event that terminates the continued membership of a member in the limited liability company, the remaining members shall have the right to continue the business on majority consent of the remaining members.

H. The initial member of the Limited Liability Company will be DAVID R. NORRIS whose address is 112 Coleman Road, Winter Haven, FL 33880.

I. The initial managing member of the Limited Liability Company will be DAVID R. NORRIS.

IN WITNESS WHEREOF the undersigned, consisting of all the members of the limited liability company, affix their hands and seals to these Articles of Organization this 5th January, 2007.

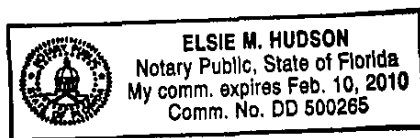

DAVID R. NORRIS

STATE OF FLORIDA
COUNTY OF POLK

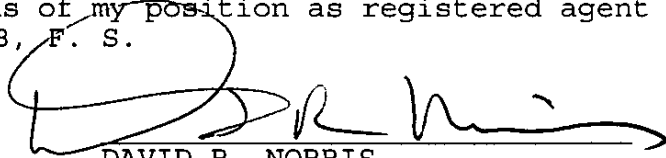
The foregoing instrument was acknowledged before me this 5th day of January, 2007, by DAVID R. NORRIS, who has produced a Florida driver's license as identification.



NOTARY PUBLIC



Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F. S.

A handwritten signature in dark ink, appearing to read 'D R Norris', written over a horizontal line.

DAVID R. NORRIS

REGISTERED AGENT'S SIGNATURE