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FLORIDA/FOREIGN LIMITED LIABILITY CO.

Alico/J&J Farms, LLC

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ARTICLES OF ORGANIZATION

OF

ALICO - J&J FARMS, LLC

The undersigned, acting as organizer of this limited liability company pursuant to Chapter 608 of the Florida Statutes, hereby forms a limited liability company under the laws of the State of Florida and adopts the following Articles of Organization for such limited liability company:

ARTICLE I - NAME OF COMPANY

The name of the limited liability company is Alico - J&J Farms, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The principal office of the Company shall be located at 640 South Main Street,

LaBelle, Florida 33935. The mailing address of the Company shall be P. O. Box 338, LaBelle,

Florida 33975.

ARTICLE III - REGISTERED AGENT AND REGISTERED OFFICE

The street address of the initial registered office of the Company in the State of Florida is 640 South Main Street, LaBelle, Florida 33935. The name of the registered agent of the Company at that address is John R. Alexander.

ARTICLE IV - MANAGEMENT

The names and addresses of the initial members of the Company are:

Alico, Inc. 640 South Main Street LaBelle, Florida 33935 DIVISION OF CORFORATIONS

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J & J Produce, Inc. 4003 Seminole Pratt Whitney Loxahatchee, Florida 33470.

ARTICLE V - EFFECTIVE DATE

The effective date of these Articles of Organization, and the beginning of the existence of the Company, shall be the date of filing of these Articles of Organization with the Florida Department of State.

The undersigned member has made and subscribed these Articles of Organization this day of December, 2006.

Under penalties of perjury I declare that I have read the foregoing and know the contents thereof and that the facts stated herein are true and correct.

ALICO, INC

John D. Alexander Chief Executive Officer

STATEMENT OF ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent to accept service of process for the above referenced limited liability company, at the place designated in the foregoing Articles of Organization, I hereby accept such appointment and agree to act in such capacity. I further agree to comply with the provisions of all statutes relevant to the proper and complete performance of the duties of a registered agent, and I am familiar with, and accept the duties and obligations of, Section 608.415 of the Florida Statutes.

John R Alexander

Date: December 2, 2006