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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**Jacmich LLC**

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**ARTICLES OF ORGANIZATION  
OF  
JACMICH LLC**

The undersigned, being a duly authorized representative of a member, desiring to form a limited liability company under and pursuant to the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, does hereby adopts the following Articles of Organization:

**ARTICLE I**

**NAME**

The name of the limited liability company is JACMICH LLC (the "Company").

**ARTICLE II**

**ADDRESS**

The principal office and mailing address of the Company are:

701 Brickell Avenue  
Suite 1400  
Miami, Florida 33131

**ARTICLE III**

**REGISTERED AGENT AND OFFICE**

The Company designates 701 Brickell Avenue, Suite 1400, Miami, Florida 33131 as the street address of the initial registered office of the Company and names Law Center of the Americas, LLC as the Company's initial registered agent at such address to accept service of process within this state.

**ARTICLE IV**

**DURATION AND CONTINUATION**

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated in accordance with the Company's Operating Agreement.

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**ARTICLE V****MANAGEMENT**

The Company shall be conducted, carried on, and managed by at least one (1) Manager. The Manager(s) shall also have the rights and responsibilities described in the Operating Agreement of the Company, if applicable. The Manager(s) shall serve in such capacity until their successor(s) are duly elected and qualified. All Managers, other than the initial Managers, shall be appointed or elected solely as provided in the Operating Agreement.

**ARTICLE VI****MANAGER**

The name and address of the initial Manager of the Company are:

Alfredo Frohlich  
c/o 701 Brickell Avenue  
Suite 1400  
Miami, Florida 33131

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**ARTICLE VII****PURPOSE**

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida, including, but not limited to, owning real estate and/or improved property inside and/or outside of the United States.

**ARTICLE VIII****ADDITIONAL MEMBERS**

Additional Members may be admitted upon (1) the unanimous written consent of the then existing Members or (2), in the manner set forth in the Operating Agreement of the Company, if applicable.

**ARTICLE IX****OPERATING AGREEMENT**

The power to adopt, alter, amend, or repeal the Operating Agreement of the Company shall be vested in the Member(s) of the Company in the manner set forth in the Operating Agreement of the Company.

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**ARTICLE X**

**AMENDMENT**

The power to adopt, alter, amend, or repeal the Articles of Organization of the Company shall be only upon the unanimous written consent of all the existing Member(s) of the Company and in accordance with the procedures set forth in the Operating Agreement of the Company.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on this 21<sup>st</sup> day of December, 2006.

  
Name: Steven H. Hagen  
Title: Authorized Representative

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**ACCEPTANCE OF REGISTERED AGENT**

The undersigned agrees to act as registered agent for JACMICH LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 608, Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position on this 21<sup>st</sup> day of December, 2006.

LAW CENTER OF THE AMERICAS, LLC

By:   
Name: Steven H. Hagen  
Title: Vice President

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