

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L06000120851
FILED 8:00 AM
December 20, 2006
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:

INCMER III, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

9737 NW 41ST ST.

293

DORAL, FL. US 33178

The mailing address of the Limited Liability Company is:

9737 NW 41ST ST.

293

DORAL, FL. US 33178

Article III

The purpose for which this Limited Liability Company is organized is:

THE COMPANY HAS BEEN FORMED, CREATED AND ESTABLISHED
PRIMARILY FOR THE PURPOSE OF REAL ESTATE INVESTMENTS AND
DEVELOPMENT

Article IV

The name and Florida street address of the registered agent is:

AQUILES A INCIARTE

9737 NW 41ST ST.

293

DORAL, FL. 33178

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: AQUILES A. INCIARTE

Article V

The name and address of managing members/managers are:

Title: MGRM
AQUILES A INCIARTE
9737 NW 41ST ST. #293
DORAL, FL. 33178 US

Title: MGRM
MARIANA C MERINO
9737 NW 41ST ST. #293
DORAL, FL. 33178 US

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Article VI

The effective date for this Limited Liability Company shall be:

12/20/2006

Signature of member or an authorized representative of a member

Signature: AQUILES A. INCIARTE