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To: Division of Corporations
Fax Number : (850) 205-0383

From: Account Name : A 1 A CORPORATE SERVICES, INC.
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FLORIDA/FOREIGN LIMITED LIABILITY CO.

Independent Salvage & Dismantling, LLC

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**ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED
LIABILITY COMPANY**

In compliance with Chapter 608, F.S.

ARTICLE I: NAME

The name of the Limited Liability Company is:

INDEPENDENT SALVAGE & DISMANTLING, LLC

ARTICLE II: Address

The mailing address and street address of the principal office of the Limited Liability Company is:

1457 NW 23RD PLACE

LAKE PANASOFFKEE, FL 33538

**ARTICLE III: REGISTERED AGENT, REGISTERED OFFICE & REGISTERED
AGENT SIGNATURE**

The name and the Florida street address of the registered agent are:

MICHELLE R WILSON

1457 NW 23RD PLACE

LAKE PANASOFFKEE, FL 33538

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

x Michelle R. Wilson

MICHELLE R WILSON / REGISTERED AGENT'S SIGNATURE

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TALLAHASSEE, FLORIDA

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INDEPENDENT SALVAGE & DISMANTLING, LLC

ARTICLE IV: MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a Member Managed Company.

ARTICLE V: MEMBERS (optional)

MANAGING MEMBER:

CHARLES C SWANGER
1457 NW 23RD PLACE
LAKE PANASOFFKEE, FL 33538

MANAGING MEMBER:

MICHELLE R WILSON
1457 NW 23RD PLACE
LAKE PANASOFFKEE, FL 33538

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x *Charles C Swanger*

Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

CHARLES C SWANGER

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