

Division of Corporations

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**Florida Department of State**  
Division of Corporations  
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**From:**

Account Name : GARDNER LAW GROUP, P.A.  
Account Number : I20050000054  
Phone : (813) 676-8080  
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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**Novare-Intown Tampa Development Company - Element, L**

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**ARTICLES OF ORGANIZATION  
OF  
NOVARE-INTOWN TAMPA DEVELOPMENT COMPANY – ELEMENT, LLC**

The undersigned, acting as an authorized representative of the initial members of the above captioned limited liability company, under the provisions of the Florida Limited Liability Company Act, Chapter 608, *Florida Statutes*, adopts the following Articles of Organization:

**ARTICLE I  
NAME**

The name of this limited liability company is NOVARE-INTOWN TAMPA DEVELOPMENT COMPANY – ELEMENT, LLC (the “Company”) and its principal office and mailing address is 101 S. Franklin Street, Suite 101, Tampa, Florida 33602.

**ARTICLE II  
EFFECTIVE DATE**

The Company shall commence its existence upon the filing of these Articles of Organization with the Florida Secretary of State.

**ARTICLE III  
PURPOSE OF ORGANIZATION**

The Company is organized to enable its members to transact any lawful business for which a limited liability company may be organized under Florida law.

J. Stephen Gardner, Esq.  
Florida Bar No.: 114881  
Gardner Law Group, P.A.  
101 S. Franklin Street, Suite 101, Tampa, FL 33602  
(813) 676-8080

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**ARTICLE IV**  
**INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the Company shall be 101 S. Franklin Street, Suite 101, Tampa, Florida 33602, and the initial registered agent of the Company at such address is J. Stephen Gardner.

**ARTICLE V**  
**OPERATING AGREEMENT**

The power to adopt, alter, amend or repeal an Operating Agreement governing the operation of the Company shall be vested in its members.

**ARTICLE VI**  
**INDEMNIFICATION**

If the criteria set forth in §608.4229, *Florida Statutes*, or any successor statute, and the Company's Operating Agreement have been met, then the Company shall indemnify any manager or member, or former manager or member, his or its personal representatives, devisees or heirs, in the manner and to the extent contemplated by §608.4229, *Florida Statutes*.

IN WITNESS WHEREOF, the undersigned authorized representative of the initial members has executed these Articles of Organization this 6<sup>th</sup> day of December, 2006.

  
\_\_\_\_\_  
J. Stephen Gardner, Authorized Representative

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**CERTIFICATE DESIGNATING  
REGISTERED AGENT**

Pursuant to the provisions of §§48.091 and 608.415, *Florida Statutes*, NOVARE-INTOWN TAMPA DEVELOPMENT COMPANY - ELEMENT, LLC desiring to organize as a limited liability company under the laws of the State of Florida, by action of its members, hereby designates J. Stephen Gardner, an individual resident of the State of Florida, as its Registered Agent for the purpose of accepting service of process within such State and designates 101 S. Franklin Street, Suite 101, Tampa, Florida 33602, the business of its Registered Agent, as its Registered Office.



J. Stephen Gardner, Authorized Representative

**ACKNOWLEDGMENT**

I hereby accept my appointment as Registered Agent of the above named Company and agree to act as such in accordance with the provisions of §§48.091 and 608.415, *Florida Statutes*.



J. Stephen Gardner