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To:  
Division of Corporations  
Fax Number : (850)205-0383

From:  
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305)672-0686  
Fax Number : (305)672-9110

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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**Doral Land Holdings, LLC**

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## ARTICLES OF ORGANIZATION

### Article I. Name

The name of this Florida limited liability company is:  
Doral Land Holdings, LLC

### Article II. Address

The street and mailing address of the Company's initial principal office is:  
Doral Land Holdings, LLC  
133 Sevilla Avenue  
Coral Gables FL 33134

### Article III. Registered Agent

The name and street address of the Company's registered agent is:  
Corporate Creations Network Inc.  
11380 Prosperity Farms Road #221E  
Palm Beach Gardens FL 33410

### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Sarah A. Fernandez-Mendoza  
The ASTRI Group, LLC  
312 Minorca Avenue  
Coral Gables FL 33134  
305-445-5015

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**Article V. Distribution of Profits**

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

**Article VI. Management**

This will be a member-managed company. The name and address of each member is:

CARLOS M. DE CESPEDES  
133 Sevilla Avenue  
Coral Gables FL 33134  
JORGE M. DE CESPEDES  
133 Sevilla Avenue  
Coral Gables FL 33134  
MIGUEL TOMAS  
133 Sevilla Avenue  
Coral Gables FL 33134  
RAUL RODRIGUEZ  
133 Sevilla Avenue  
Coral Gables FL 33134

**Article VII. Company Existence**

The Company's existence shall begin effective as of .

The undersigned authorized representative of a member executed these Articles of Organization on 12/1/2006.

  
\_\_\_\_\_  
SARAH A. FERNANDEZ-MENDOZA  
by N. Pasquier as attorney-in-fact

Sarah A. Fernandez-Mendoza  
The ASTRI Group, LLC  
312 Minorca Avenue  
Coral Gables FL 33134  
305-445-5015

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## STATEMENT OF REGISTERED AGENT

### LIMITED LIABILITY COMPANY:

Doral Land Holdings, LLC

### REGISTERED AGENT/OFFICE:

Corporate Creations Network Inc.  
11380 Prosperity Farms Road #221E  
Palm Beach Gardens FL 33410  
UNITED STATES

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



CORPORATE CREATIONS NETWORK INC.

by N. Pasquier as attorney-in-fact

Date: .

Sarah A. Fernandez-Mendoza  
The ASTRI Group, LLC  
312 Minorca Avenue  
Coral Gables FL 33134  
305-445-5015

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