

**L06000/07818**

Florida Department of State

Division of Corporations

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To:

Division of Corporations  
Fax Number : (850) 205-0383

From:

Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 634-3694  
Fax Number : (305) 633-9696

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DIVISION OF CORPORATIONS

**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**picket fence holdings, llc**

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| Page Count            | 03       |
| Estimated Charge      | \$155.00 |

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**ARTICLES OF ORGANIZATION FOR FLORIDA  
LIMITED LIABILITY COMPANY**

Date: November 1, 2006

**ARTICLE I -- NAME:**

The name of the Limited Liability Company is:

**PICKET FENCE HOLDINGS, LLC**

**ARTICLE II -- ADDRESS:**

The mailing address and street address of the principal office of the Limited Liability Company is:

500 SOUTH DIXIE HIGHWAY, SUITE 301  
CORAL GABLES, FL 33146

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**ARTICLE III -- REGISTERED AGENT, REGISTERED OFFICE, &  
REGISTERED AGENT'S SIGNATURE:**

The name and the Florida street address of the registered agent are:

VENANCIO TORRE

Name

500 SOUTH DIXIE HIGHWAY, SUITE 301

Florida Street Address

CORAL GABLES, FLORIDA

City, State, and Zip

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Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

X   
 VENANCIO TORRE  
 Registered Agent's Signature

#### ARTICLE IV - MANAGEMENT

The Limited Liability Company is to be considered a multiple manager LLC and is therefore a MULTIPLE MANAGER LLC company.  
 The initial MANAGERS are as follows:

| <u>Title:</u>  | <u>Name and Address:</u>                                                    |
|----------------|-----------------------------------------------------------------------------|
| Member Manager | JOSEFINA TORRE<br>500 S. DIXIE HIGHWAY, SUITE 301<br>CORAL GABLES, FL 33146 |
| Member Manager | RONNY KOEN<br>500 S. DIXIE HIGHWAY, SUITE 301<br>CORAL GABLES, FL 33146     |

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#### ARTICLE V BUSINESS DEDUCTIONS

Per IRS regulations the corporation may pay and deduct the health insurance and medical expenses of its directors and employees. Additionally, business auto expenses may be reimbursed to directors and employees and thus deducted from current operations.

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