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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

☐ PICK-UP

☐ WAIT

☐ MAIL

(Business Entity Name)

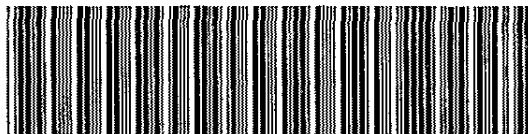
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

COVER LETTER

TO: Registration Section
Division of Corporations

SUBJECT: ANCHOR TRANSPORTATION LLC

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

John E. Deer
Anchor Transportation LLC
1142 Old Ft Green Rd
Wauchula, FL 33873-7710

For further information regarding this matter, please call:

Russell S. Page at (239) 768-0400.

Enclosed is a check for the following amount:

- \$125.00 Filing Fee or
\$130.00 Filing Fee & Certificate of Status or
\$155.00 Filing Fee & Certified Copy or
(additional copy is enclosed)
☒ \$160.00 Filing Fee, Certificate of Status & Certified Copy
(additional copy is enclosed)

Mailing Address
Registration Section
Division of Corporations
P O Box 6327
Tallahassee, FL 32314

Street/Courier Address
Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

EFFECTIVE DATE: The effective date of this Limited Liability Company is January 1, 2007.

(This date cannot be more than five business days prior to or 90 days after the date of filing.)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION
ANCHOR TRANSPORTATION LLC
A LIMITED LIABILITY COMPANY
(Pursuant to Chapter 608, Florida Statutes)

1. NAME: The name of the limited liability company is ANCHOR TRANSPORTATION LLC.

PURPOSE: The purpose of this member managed limited liability company may include the transaction of any and all lawful business for which limited liability companies may be organized in the state of Florida.

2. ADDRESS OF PRINCIPAL OFFICE: The street address of the principal office of the limited liability company is:

12940 Metro Parkway, Ft. Myers, FL 33912-1319

3. MAILING ADDRESS: The mailing address of the limited liability company is:

1142 Old Ft Green Rd, Wauchula, FL 33873-7710

4. MANAGEMENT: The limited liability company is to be managed by one or more members and is, therefore, a member-managed company.

5. REGISTERED AGENT, REGISTERED OFFICE AND REGISTERED AGENT'S SIGNATURE: The name and the Florida street address of the registered agent is:

John E. Deer
1142 Old Ft Green Rd
Wauchula, FL 33873-7710

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this Certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


John E. Deer

6. EFFECTIVE DATE: The effective date of the limited liability company shall be the date of filing unless otherwise stated below:

January 1, 2007


Russell S. Page, Manager/Member

(In accordance with section 608.408(3), Florida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true and correct.)

ARTICLES OF ORGANIZATION
ANCHOR TRANSPORTATION LLC
A LIMITED LIABILITY COMPANY
(Pursuant to Chapter 608, Florida Statutes)

4. MANAGEMENT: Supplement

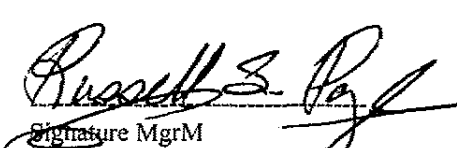
The name and address of each Manager or Managing Member is as follows:

<u>TITLE:</u>	<u>NAME AND ADDRESS:</u>
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"MGR"=Manager

"MGRM"=Managing Member

MGRM	Russell S. Page 1612 Savona Parkway Cape Coral, FL 33904-5041
MGRM	Leigh A. Page 1612 Savona Parkway Cape Coral, FL 33904-5041
MGRM	Charles R. Page 1612 Savona Parkway Cape Coral, FL 33904-5041
MGRM	Victoria L. Page 1612 Savona Parkway Cape Coral, FL 33904-5041


Signature MgrM

Russell S. Page

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