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Law Offices
CASEY WILLIAM COUGHLIN, P.A.
1401 University Drive, Suite #600
Coral Springs, Florida 33071

Telephone (954) 227-1136
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Casey William Coughlin, P.A.
ALSO ADMITTED IN NEW YORK

TRANSMITTAL LETTER

TO: Registration Section
Division of Corporations
409 E. Gaines Street
Tallahassee, Florida 32314

SUBJECT: N & M Holdings, LLC

THE ENCLOSED Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Casey William Coughlin, Esq.

Casey William Coughlin, P.A.

1401 N. University Drive, Suite 600

Coral Springs, Florida 33071

For further information concerning this matter, please call:

Janet at (954) 227-1136

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I – Name:

The name of the Limited Liability Company is: N & M Holdings, LLC

ARTICLE II – Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

351 NW 105 Drive, Coral Springs, FL 33071

ARTICLE III – Registered Agent, Registered Office & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Prakash Nahata

Name

351 NW 105 Drive

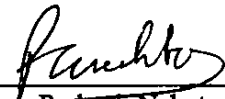
Florida street address (P.O. Box NOT acceptable)

Coral Springs, FL 33071

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

By:



Prakash Nahata, Registered Agent

ARTICLE IV – Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

Title:

"MGR"= Manager

"MGRM"= Managing Member

Name and Address:

MGRM

Nitish Nahata
351 NW 105 Drive
Coral Springs, FL 33071

MGRM

Mneesha O. Nahata
351 NW 105 Drive
Coral Springs, FL 33071

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ARTICLE V - Effective date of the LLC shall be the date of filing with the Secretary of the State of Florida..

REQUIRED SIGNATURE:



Nitish Nahata, Managing Member

(In accordance with section 608.408 (3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Nitish Nahata

Filing Fees:

\$100.00 Filing Fee for Articles of Organization

\$ 25.00 Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)

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