

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L06000071374
FILED 8:00 AM
July 18, 2006
Sec. Of State
mthomas

Article I

The name of the Limited Liability Company is:
3501 ICON, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
100 N. BISCAYNE BLVD.
SUITE 500
MIAMI, FL. 33132

The mailing address of the Limited Liability Company is:
100 N. BISCAYNE BLVD.
SUITE 500
MIAMI, FL. 33132

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
OLIVER SUREAU
100 N. BISCAYNE BLVD.
SUITE 500
MIAMI, FL. 33132

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: OLIVER SUREAU

Article V

The name and address of managing members/managers are:

Title: MGRM
KARINE BIBAS
6 ALLEE DU PARC BEAUVALLON
CANNES, FR. 06400 FR

Title: MGRM
C.L.V.
8 RUE MARYSE HASTLE
LYON, FR. 69008 FR

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Article VI

The effective date for this Limited Liability Company shall be:

07/18/2006

Signature of member or an authorized representative of a member

Signature: KARINE BIBAS