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From:

Account Name : BORDELON LAW FIRM, P.L.

Account Number : I20050000195 Phone : (850)934-1000 Fax Number : (850)934-1050

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

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FLEET COMMERCIAL TIRES, L.L.C.

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ARTICLES OF ORGANIZATION

OF

FLEET COMMERCIAL TIRES, L.L.C.

The undersigned, being authorized to execute and file these Articles on behalf of the members for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, F.S. Chapter 608, does hereby certify and adopt these Articles of Organization.

ARTICLE I - NAME

The name of the limited liability company shall be "FLEET COMMERCIAL TIRES, L.L.C." ("Company").

ARTICLE II - ADDRESS

The mailing address of the principal office of the Company shall be 2721 fulf Breeze Parkway, Gulf Breeze, Florida 32563, and the street address of the principal office of the Company shall be 2721 Gulf Breeze Parkway, Gulf Breeze, Florida 32563.

ARTICLE III - DURATION

The Company shall commence on the date of filing these Articles of Organization with the Florida Department of State and the Company's existence shall be perpetual.

ARTICLE IV - REGISTERED OFFICE AND AGENT

The name and street address of the registered agent of the Company in the State of Florida is Bordelon & Schultz Law Firm, P.L., 2721 Gulf Breeze Parkway, Gulf Breeze, Florida 32563.

ARTICLE V - CAPITAL CONTRIBUTIONS

The cash and/or property contributed to the Company by its members and the members' obligations to make additional contributions to the Company shall be as prescribed in the Operating Agreement of the Company as adopted and agreed upon by the members.

ARTICLE VI - ADMISSION OF ADDITIONAL MEMBERS

Additional members may not be admitted except as prescribed in the Operating Agreement of the Company as adopted and agreed upon by the members. Members' interests in the Company may not be transferred except as prescribed in the Operating Agreement of the Company as adopted and agreed upon by the members.

ARTICLE VII - MEMBERS' RIGHTS TO CONTINUE BUSINESS

Upon the death, retirement, resignation, expulsion, bankruptcy, withdrawal, or dissolution of a member, or upon the occurrence of any other event which terminates the continued membership of a member in the Company, the remaining members of the Company shall have the right to continue the business of the Company as prescribed in the Operating Agreement of the Company as adopted and agreed upon by the members.

ARTICLE VIII - MANAGEMENT

The Company shall be member-managed in accordance with the Operating Agreement of the Company as adopted and agreed upon by the members.

ARTICLE IX - AMENDMENT

These Articles of Organization and the Operating Agreement of the Company may be amended from time to time as prescribed in the Operating Agreement of the Company as adopted and agreed upon by the members.

IN WITNESS WHEREOF, the undersigned hereby acknowledges and executes these Articles of Organization on behalf of and as an authorized representative of the members and of the Company.

KERRY ANNE SCHULTZ, Organizer

STATE OF FLORIDA COUNTY OF SANTA ROSA

Sworn to and subscribed before me this day of June, 2006, by KERRY ANNE SCHULTZ, who () is personally known to me or who () has produced as identification and who did not take an oath.

LYNNE M. CLARK
MY COMMISSION # DD 412054

**EXPIRES: March 27, 2009
Bonded Tikry Berget Hotery Services

NOTARY PUBLIC Commission No. DD 4

My Commission Expires: _

ACCEPTANCE OF DESIGNATION AS RESIDENT AGENT

Bordelon & Schultz Law Firm, P.L., the designated resident agent of FLEET COMMERICAL TIRES, L.L.C., do hereby certify that its address is 2721 Gulf Breeze Parkway, Gulf Breeze, Florida 32563, do hereby accept the designation and appointment as resident agent of FLEET COMMERCIAL TIRES, L.L.C., a Florida Limited Liability Company, and am familiar with and accept the duties and obligations of registered agent.

DATED this day of June, 2006.

BORDELON & SCHULTZ LAW FIRM, P.L.

By: Maras-ne

19 AM 9: ARY OF STA

STATE OF FLORIDA COUNTY OF SANTA ROSA

The foregoing instrument was acknowledged before me this day of May, 2006, by KERRY ANNE SCHULTZ who (1) is personally known to me or who (1) has produced a driver's license as identification and has taken an oath.



NOTARY PUBLIC

Commission No.:_

Commission Expires: