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MARY JO CARNEY

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ALAN M. GROSS

UTA S. GROVE KAREN E. MALLER

June 7, 2006

Florida Department of State CORPORATIONS DIVISION Post Office Box 6327 Tallahassee, FL 32314

Re:

Adventure Gear Brand, LLC and Irwin Media, LLC

TO WHOM IT MAY CONCERN:

Enclosed are duplicate original Articles of Incorporation for each of the above referenced limited liability companies. Also enclosed are two checks in the amount of \$155.00 each to cover filing fees in the amount of \$100.00, cost of a certified copy in the amount of \$30.067 and cost for designation of registered agent in the amount of \$25.00.

If the Articles of Organization are in order, would you please cause the certified copy to be returned to the attention of the undersigned.

Thank you for your assistance and cooperation.

Very truly yours,

Powell, Garney, Gross, Madler & Ramsay, P.A.

Enclosures: a/s

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Linda C. Johnson Corporate Administrator

ARTICLES OF ORGANIZATION

OF

IRWIN MEDIA, LLC

ARTICLE I. Name

The name of this limited liability company is IRWIN MEDIA LLC.

ARTICLE II. Existence

This limited liability company shall exist for a period of seventy-five (75) years measured from the date of filing these Articles of Organization with the Florida Secretary of State.

ARTICLE III. Purpose

This limited liability company is created both for any lawful purpose except that special statutes for the regulation and control of specific types of businesses shall control when in conflict herewith) and for the purpose of transacting the business of advertising for the benefit of its members and such other related business as may be agreed on by its members.

ARTICLE IV. Registered Agent and Address

The mailing address of the principal office of the limited liability company shall be Post Office Box 307, Ozona, Florida 34660, and the street address of the principal office of the limited liability company shall be 455 Mississippi Avenue, Ozona, Florida. The name and address the initial registered agent of the limited liability company shall be JAMES N. POWELL, Bank of America Tower, One Progress Plaza, Suite 1210, St. Petersburg, Florida 33701.

ARTICLE V. Initial Members

The initial members of the limited liability company shall have the right to admit additional members upon the following terms and conditions.

- 1. Said members must wish to associate themselves with the limited liability company for the business purposes stated; and
- 2. Said members must pay an initial capital contributions in an amount to be established by the existing members.
- 3. The death, retirement, resignation, expulsion, bankruptcy or dissolution of a member of this limited liability company, or the occurrence of any other event which terminates the continued membership of a member in the limited liability company shall not result in the dissolution of this limited liability company. Rather, the remaining members of

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the limited liability company shall have the right to continue the business of the limited liability company notwithstanding the foregoing events.

No person or entity can become a member of the limited liability company without the consent of all the members. If an existing member transfers his, her or its interest in the limited liability company without the unanimous consent of all members, the transfer is null and void.

ARTICLE VI. Management of Company

The management of the limited liability company shall be vested in a manager who shall be elected annually by the members in a manner prescribed by and provided for in the regulations of the limited liability company. The manager shall also hold the offices and shall have the responsibilities accorded to it by the members and as set out in the regulations of the limited liability company. The name and address of the initial manager which is to serve as manager until the first annual meeting of the members or until its successor is elected and qualified is I. NEIL IRWIN.

ARTICLE VII. Effective Date of Company

The Effective Date of the existence of the Company shall commence on the date of execution and acknowledgment of these Articles of Organization, provided that these Articles of Organization are filed with the State of Florida Department of State within five [5]/business days of such date. Otherwise, corporate existence shall commence on the date of filing of these Articles of Organization. Œ

ARTICLE VIII. **Indemnification of Members**

- The limited liability company shall indemnify any individual or estity made a party to a proceeding because he, she or it was a member of the limited liability company against liability incurred in the proceedings if he, she or it conducted himself, herself or itself in good faith; he, she or it reasonably believed that his, her or its conduct was in or at least opposed to the limited liability company's best interest; and in the event of any criminal proceeding, he, she or it had no reasonable cause to belief that his, her or its conduct was unlawful.
- The limited liability company shall pay for or reimburse the reasonable expenses incurred by any of its members who is a party to a proceeding in advance of the final disposition of the proceeding if the individual or entity furnishes the limited liability company a written affirmation of his, her or its good faith belief that it has met the standard of good conduct described herein; the individual or entity furnishes the limited liability company written undertaking executed personally or on his, her or its behalf to repay the advance if it is ultimately determined that he, she or it did not meet the standard of conduct; and a determination is made that the facts then known to those making the determination would not preclude indemnification under the law. The undertaking required by this paragraph shall be an unlimited general obligation but need not be secured and may be accepted without reference to financial ability to make repayment. The indemnification in advance of expenses authorized herein shall not be exclusive to any other rights to which any member may be entitled under any bylaw, agreement, vote of members or otherwise. The Articles of

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Organization shall not be interpreted to limit in any manner the indemnification or right to advancement for expenses to an individual or entity who would otherwise be entitled thereto. These Articles of Organization shall be interpreted as mandating indemnification and advancement of expenses to the extent permitted by law. In addition to the foregoing, the limited liability company shall indemnify and save the organizers harmless in all acts taken by them as organizers of the limited liability company and shall pay all costs and expenses incurred by or imposed upon them as a result of the same including compensation based upon the usual charges for expenditures required of them in pursuit of the defense against any liability arising on account of acting as organizers or on account of enforcing the indemnification rights hereunder and the limited liability company releases them from all liability for any such act as organizers not involving willful or grossly negligent misconduct.

IN WITNESS WHEREOF, for the purpose of forming a limited liability company under the laws of the State of Florida, the undersigned executed these Articles of Organization on this day of 30, 2006.

I. Neil Irwin, Member

ACCEPTANCE

Having been named as Registered Agent for IRWIN MEDIA LLC, I hereby state that I am familiar with and accept the duties and responsibilities of the position of Registered Agent for this limited liability company.

James N. Powell

James N. Powell

James N. Powell