

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L06000058895
FILED 8:00 AM
June 09, 2006
Sec. Of State
nculligan

Article I

The name of the Limited Liability Company is:

THE FORD FOUNDATION LLC

Article II

The street address of the principal office of the Limited Liability Company is:

104 HIBRITEN WAY
LAKELAND, FL. US 33803

The mailing address of the Limited Liability Company is:

104 HIBRITEN WAY
LAKELAND, FL. US 33803

Article III

The purpose for which this Limited Liability Company is organized is:

TO PURCHASE REAL ESTATE AS INVESTMENTS, EITHER AS RENTAL PROPERTIES OR PROPERTIES HELD AS A SHORT TERM INVESTMENT, COLLECT RENTS THEREON AND TO SELL REAL ESTATE PURCHASED AS AN INVESTMENT AND TO ENGAGE IN ANY OTHER LAWFUL BUSINESS ACTIVITY.

Article IV

The name and Florida street address of the registered agent is:

STEPHEN G CONNETT
213 N PARSONS AVE
BRANDON, FL. 33510

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: STEPHEN G CONNETT

Article V

The name and address of managing members/managers are:

Title: MGRM
GLEN S FORD - LEDFORD
104 HIBRITEN WAY
LAKELAND, FL. 33803 US

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Signature of member or an authorized representative of a member

Signature: STEPHEN G CONNETT